

IC AWARD CEREMONY 1330-1400, Friday, 14 November 1980

- Always pleased to present IC awards.
- One constant in intelligence is growth
 - o will be asked to do more and more
 - O inevitable in world where military power is but one weapon which can threaten peace
- Can only do that if we all work together, share capabilities and support each other.
- Parochialism has no place in what we are trying to accomplish because it is destructive and cannot help but undermine the exceptionally high quality work we are capable of doing together.
- Therefore, these awards certainly recognize individual achievements. But, as important, they recognize what can be accomplished by professionals in working together.

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- Some people are <u>caretakers</u>, i.e., they do their job, often very well, but when they <u>leave it</u>, it is essentially the <u>same</u> job.
- During his whole career Ed has systematically sought to innovate and to improve.
- Many of the important changes both in the way we do analysis and in what we analyze came about as a result of Ed's leadership and appreciation of changing needs.
- I am especially appreciative of the contributions Ed made as Associate Deputy to the DCI for Resource

 Management. The excellence of the IC program and budget process is one of the real accomplishments of the past few years.

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